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# **Group Chief Executive Officer Key Messages**

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## Winning as One Group

**OCBC Al-Amin** 

**Bank of Singapore** 

**Great Eastern** 

**OCBC Macau** 

**OCBC Securities** 

**Lion Global Investors** 



# 3Q25 performance reflected strengths of our diversified franchise

- □ 3Q25 earnings highest over last five quarters on strong Non-II growth
- Positive traction in wealth management (WM) strategy
  - WM fees grew 53% YoY to a new quarterly high
  - Sustained net new money inflows from all wealth segments drove Banking AUM to record level
- □ Robust growth in trading income and insurance income
- Expanded loan book across our key markets and international footprint
- □ Portfolio quality sound, NPL ratio at 0.9% for six consecutive quarters





### Primed for future growth

#### **Outlook**

- Volatile operating environment from evolving trade policies and geopolitical landscape
- Economic growth expected to decelerate in near term
- Positive on regional supply chain resilience, energy transition and digitalisation opportunities
- Strong fundamentals and business franchise to drive resilient performance

### 2025 financial targets

- Net interest income lower by mid-to-high single-digit percentage, NIM around 1.90%
- Mid-single-digit loan growth
- ☐ CIR at low 40s
- ☐ Credit costs around 20 bps
- ☐ 60% total dividend payout ratio and share buybacks





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## Thank you

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